

COBIT 2019 Design and Implementation Exam Preparation Questions 46-60

Sample Question #46

If an organization considers their threat landscape as “high,” what governance and management objectives would be most appropriate based on the design guide?

- A. BAI01 *Managed Programs*, BAI02 *Managed Requirements Definition* and BAI03 *Managed Solution Identification and Build*
- B. All management objectives in APO and BAI
- C. MEA01 *Managed Performance and Conformance Monitoring*, MEA02 *Managed System of Internal Control*, MEA03 *Managed Compliance with External Requirements* and MEA04 *Managed Assurance*
- D. EDM03 *Ensured Risk Optimization*, APO12 *Managed Risk*, APO13 *Managed Security* and DSS04 *Managed Continuity*

Sample Question #47

An organization is determining the targeted capability for the processes and determining gaps between as-is and to-be assessments. Additionally, they have been developing a communication strategy to optimize awareness and buy in. Which of the following best describes where they are in the implementation lifecycle?

- A. Phase 3 Where do we want to be, change enablement tasks
- B. Phase 3 Where do we want to be, program management tasks
- C. Phase 3 Where do we want to be, continual improvement tasks
- D. Phase 4 What needs to be done, governance and management tasks

Sample Question #48

In the governance system design workflow, Step 2 Determine the initial scope of the governance system, Step 3 Refine the scope of the governance system and Step 4 Conclude the governance system design are all associated with which phase of the implementation lifecycle?

- A. Step 1, Understand the enterprise context and strategy
- B. Phase 2, Where do we want to be?
- C. Phase 2, Where are we now?
- D. Phase 4, What needs to be done?

Sample Question #49

_____ would be considered a challenge for the implementation phase 4, What needs to be done?

- A. Inadequate skills and knowledge.
- B. Educate and train in COBIT, other related standards and good practices, and this implementation method.
- C. Difficulty in understanding COBIT and associated frameworks, procedures and practices.
- D. Inability to gain consensus on the priorities of the enterprise goals and risk scenarios.

Sample Question #50

A large international bank has completed its design workflow which resulted in suggested target capability levels for all governance objectives (EDM) at level 2. The board of directors disagrees with this suggestion, and mandates that the capability levels for all governance objectives be at a minimum level 4. Where in the design workflow would this be addressed?

- A. Step 2 Determine the initial scope of the governance system
- B. Step 3 Refine the scope of the governance system
- C. Phase 6 Did we get there?
- D. Step 4 Conclude the governance system design

Sample Question #51

Which statement is correct regarding capability and maturity levels?

- A. Capability levels are measures of how well a process is implemented and performing while maturity levels are associated with focus areas.
- B. Capability and maturity levels both measure processes but have different rating scales.
- C. Capability levels are conducted by internal audit while maturity levels are conducted by the organization's IT department
- D. Both must be undertaken by an external assessor to gain an unbiased view.

Sample Question #52

Which perspective of the implementation lifecycle focuses on the organizational and cultural aspects of a governance implementation?

- A. Program management
- B. Continual improvement
- C. Change enablement
- D. Tailored governance system

Sample Question #53

An organization completes steps one and two of the governance system design workflow and determines to bypass step three and go directly to step 4. Is this allowable according to the COBIT Design Guide?

- A. No. It is required that all steps of the workflow are required, and organizations cannot bypass step 3 without significant shortcomings in their design.
- B. Yes. The workflow is designed to enable organizations to determine which design factors they will use to create their tailored governance system.
- C. Yes. Step 3 includes design factors that have no influence on the tailored governance system.
- D. No. If any step is bypassed, critical internal controls will be missed that may be reportable to regulators.

Sample Question #54

In Phase 1 of the Implementation Lifecycle, which of the following stakeholders provides guidance regarding stakeholder needs, business strategy, priorities, objectives and guiding principles with respect to enterprise governance of I&T?

- A. Business management
- B. IT management
- C. Chief executive officer
- D. Board and executive

Sample Question #55

The quantitative approach to translating design factors into governance and management priorities is best described as:

- A. Considering the most relevant governance and management objectives for the values of each design factor.
- B. Using the numeric mapping tables created for each design factor which involves a matrix calculation resulting in a score for each governance and management objective.
- C. Multiplying the strength of each design factor by the importance of each applicable enterprise goal that it supports.
- D. Assign priorities based on the suggested capability levels for each governance and management objective.

Sample Question #56

An enterprise that generally adopts new technologies as early as possible and tries to gain first-mover advantage is most likely using a _____ strategy.

- A. First mover
- B. Innovator
- C. Follower
- D. Role of IT

Sample Question #57

The continual improvement lifecycle approach includes the following interrelated components:

- A. Seven iterative phases
- B. Direct, Plan, build, run and monitor
- C. The goals cascade, risk profile, I&T related issues
- D. The core EGIT continual improvement lifecycle, change enablement and program management

Sample Question #58

Which of the following describes the change enablement perspective for Phase 3 of the implementation lifecycle?

- A. Empower role players and identify quick wins
- B. Communicate desired vision
- C. Enable operation and use
- D. Define road map

Sample Question #59

“Consider enterprise goals and apply the COBIT goals cascade” is an appropriate sub-task in which of the design workflow steps?

- A. Determine the initial scope of the governance system
- B. Understand the enterprise context and strategy
- C. Refine the scope of the governance system
- D. Assess current state

Sample Question #60

When an enterprise identifies the most relevant enterprise goals and applies the goals cascade, this will lead to a selection of priority management objectives. For example, when EG01 *Portfolio of competitive products and services* is ranked as very high by an enterprise, this will make management objective _____ an important part of this enterprise’s governance system.

- A. EDM02 *Ensured benefits delivery*
- B. APO05 *Managed portfolio*
- C. BAI01 *Managed Programs*
- D. BAI11 *Managed Projects*

COBIT 2019 Exam Preparation Answers 46-60

46. D

47. A

48. C

49. C

50. D

51. A

52. C

53. B

54. D

55. B

56. A

57. D

58. B

59. A

60. B