

COBIT 2019 Design and Implementation Exam Preparation Questions 1-15

Sample Question #1

Which of the following best describes governance components described in COBIT 2019?

- A. Elements that can influence the design of an enterprise's governance system and position it for success in the use of I&T.
- B. Factors that, individually and collectively, contribute to the good operations of the enterprise's governance system over I&T.
- C. A certain governance topic, domain or issue that can be addressed by a collection of governance and management objectives and their components.
- D. EDM, APO, BAI, DSS, MEA

Sample Question #2

An enterprise determines that its enterprise strategy focuses on growth and acquisition. Which of the following governance and management objectives would be most appropriate?

- A. EDM06 *Ensured Knowledge*
- B. APO10 *Managed Vendors*
- C. APO03 *Managed Enterprise Architecture*
- D. APO09 *Managed Service Agreements*

Sample Question #3

Which of the following is the correct sequence of steps in the governance system design workflow?

- A. Determine the initial scope of the governance system, Validate enterprise strategy, Conduct a goals cascade and Conclude the governance system design.
- B. What are the drivers, Where are we now, Where do we want to be, How do we get there, Did we get there, How do we keep the momentum going.
- C. Govern, plan, build, run, monitor
- D. Understand the enterprise context and strategy, Determine the initial scope of the governance system, Refine the scope of the governance system and Conclude the governance system design.

Sample Question #4

An enterprise has developed a business case that plans feasible and practical solutions would be in which phase of the implementation lifecycle?

- A. Phase 1, Where are we now?
- B. Phase 4, What needs to be done?
- C. Phase 7, How do we keep the momentum going?
- D. Phase 1, Evaluate, Direct and Monitor

Sample Question #5

A company is in phase 1 of the implementation lifecycle and has identified key challenges in this phase. Which of the following would be challenges identified in this phase of the implementation lifecycle?

- A. Cost of improvements outweighing perceived benefits
- B. Lack of senior management buy-in, commitment and support
- C. Failure to adopt or apply improvements
- D. The percent of changes that result in operational incidents

Sample Question #6

In which phase of the implementation lifecycle would you determine gaps and translate those gaps into improvement opportunities?

- A. Phase 3, Where Do We Want To Be?
- B. Phase 3, What Needs To Be Done?
- C. Align, plan and organize
- D. Refine the scope of the governance system

Sample Question #7

A local government agency completed its analysis of I&T related issues as a part of their governance design. Which of the following would be considered an I&T related issue according to COBIT?

- A. Unauthorized actions
- B. The enterprise uses Agile development working methods for its software development
- C. Noncompliance
- D. Significant IT related issues

Sample Question #8

An organization is implementing their improvement projects while leveraging enterprise program and project management capabilities. This is an example of what phase of the implementation lifecycle?

- A. Enterprise strategy
- B. How do we get there?
- C. What needs to be done?
- D. Lack of trust and good relationships between IT and the enterprise

Sample Question #9

An online retailer has determined that its primary focus over the next year is to aggressively gain market share. Which design factor would be most appropriate for them to consider?

- A. Enterprise Strategy, Client service/stability
- B. Enterprise Strategy, Cost leadership
- C. Compliance Requirements, normal
- D. Enterprise Strategy, growth and acquisition

Sample Question #10

Which of the following correctly illustrates the relationship between the COBIT Implementation and Design Guides?

	Implementation Guide	Design Guide
A	Phase 3, Where do we want to be	Step 4, Conclude the governance system design
B	Phase 1, What are the Drivers	All steps of the design workflow
C	Phase 2, Where are we now	Step 2, Determine the initial scope of the governance system
D	Phase 3, Where do we want to be	Step 1, Understand the enterprise context and strategy

Sample Question #11

A local government agency is in phase seven, how do we keep the momentum going, of the implementation lifecycle. Which of the following should they focus on?

- A. Communicate quick-win successes and recognize and reward those involved
- B. Understand enterprise strategy
- C. Assign an individual from the team to input the appropriate design factor data into the design factors tool
- D. Review program effectiveness

Sample Question #12

“Provide advice and challenge proposed activities and actions, ensuring that objective and balanced decisions are made. Provide input on current issues. Provide advice regarding controls and risk management practices and approaches” is a focus of which of the following roles in Phase 1 (What are the drivers?) of the Implementation Lifecycle?

- A. Board/executive
- B. Internal Audit
- C. Business management
- D. CIO

Sample Question #13

A startup technology company determines that its technology adoption strategy will be focused on being a first mover in the market with new and original services. Based on this information, which of the following sets of governance or management objectives should this organization focus on?

- A. *DSS05 Managed Security Services*
- B. *MEA04 Managed Assurance*
- C. *DSS04 Managed Continuity*
- D. *APO04 Managed Innovation*

Sample Question #14

A rapidly growing pharmaceuticals company is experiencing rapid growth and has hired a consultant to assist in developing an IT governance framework; however, many executives disagree on the cost-benefit analysis of the effort. What should the consultant recommend first?

- A. Break down the effort into smaller projects, building a step at a time and prioritize quick wins.
- B. Involve suppliers/third parties in implementation and operational activities where appropriate.
- C. Identify and communicate pain points that can motivate a desire to change the status quo
- D. Identify COBIT practices and activities required to close the gap between current and desired states

Sample Question #15

Which of the following accurately describes the COBIT governance and management objectives?

- A. Governance and management objectives are factors that, individually and collectively, contribute to the good operations of the enterprise's governance system over I&T
- B. Governance and management objectives describe a certain governance topic, domain or issue that can be addressed by a collection of components
- C. A governance or management objective describes elements that can influence the design of an enterprise's governance system and position it for success in the use of I&T.
- D. A governance or management objective always relates to one process and a series of related components of other types to help achieve the objective

COBIT 2019 Exam Preparation Answers 1-15

1. B
2. C
3. D
4. B
5. B
6. A
7. D
8. B
9. D
10. A
11. D
12. B
13. D
14. C
15. D