COBIT 2019 Design and Implementation Exam Preparation Questions 16-30

Sample Question #16

Which of the following best describes the difference between the Compliance Requirements design factor and the Risk Profile design factor?

    A. Compliance requirements identify the degree to which the enterprise is subject to compliance requirements while the risk profile outlines typical risk scenarios that the enterprise can be subject to.

    B. Compliance requirements are specifically linked to all risk scenarios.

    C. They are connected directly through the I&T related issues design factor.

    D. Compliance requirements define the level of likelihood and impact assigned for each risk scenario.

Sample Question #17

Which of the following best describes the COBIT implementation lifecycle components?

    A. What are the drivers? Where are we now? Where do we want to be?

    B. EDM, APO, BAI, DSS, MIA

    C. Continual improvement, change enablement, program management

    D. Understand the enterprise context and strategy, Determine the initial scope of the governance system, Refine the scope of the governance system, Conclude the governance system design

Sample Question #18

The Implementation Guide outlines key topic areas that require clear decision-making roles and responsibilities. Which of the following would be appropriate under the Enterprise Strategy decision topic?

    A. Defining enterprise goals and objectives

    B. Providing accurate, understandable and approved policies, procedures and other documentation to stakeholders

    C. Identifying the I&T-related risk to which the enterprise is currently exposed and indicates which areas of risk are exceeding the risk appetite

    D. Identifying legal, regulatory and contractual requirements related to I&T

Sample Question #19

Which of the following statements correctly describes the intent of the last step of the governance system design workflow?

    A. Conduct an analysis of the cascade of goals from enterprise goals, to alignment goals, to governance and management objectives.

    B. Determine whether the enterprise is either in a normal or high threat landscape.

    C. Walk through design factors 5 through 11 and determine whether each is applicable.

    D. Create one design for the governance system for enterprise I&T that includes prioritized governance and management objectives, target capability levels, governance components requiring attention and focus area guidance.

Sample Question #20

Why would an enterprise use the Design Factor mapping tables in the COBIT 2019 Design Guide?

    A. To identify specific roles and responsibilities required in order to implement a governance system

    B. To consider potential benefit and ease of implementation for each improvement opportunity identified

    C. Identify which risks exceed the enterprise's risk appetite level

    D. To determine the degree to which design factor values influence the importance of a governance or management objective

Sample Question #21

An online retailer has determined to create a tailored governance system and are in step one of the design workflow. The company has no cash flow issues and intends to approach the market aggressively in order to increase their market share with competitive products and services.

Which of the following sets of design factors and their values BEST describes this enterprise during the first step of the governance system design process?

A. Enterprise Strategy: Growth/Acquisition
    Enterprise Goals: EG01 Portfolio of competitive products and services

B. Enterprise Strategy: Cost leadership
    Enterprise Goals: EG06 Business-service continuity and availability

C. Risk Profile: IT operational infrastructure incidents
    Risk Profile: IT cost and oversight

D. Enterprise Strategy: Innovation/Differentiation
    Role of IT: Strategic

Sample Question #22

Which of the following BEST describes the purpose of the change enablement perspective of the implementation lifecycle?

A. To address behavioral and cultural aspects of implementation or improvement.

B. To identify current change drivers and create a desire to change.

C. To determine the degree to which design factor values influence the importance of a governance or management objective

D. To provide checkpoints at each of the seven implementation lifecycle phases to ensure that the program performance is on track.

Sample Question #23

Design factor influence can make some governance and management objectives more important than others. In practice, this higher importance translates into setting higher target capability levels. Based on the information in the table below, which management objective would receive high management priority?

Enterprise profile:	Enterprise Goal	Management Objective
Diversity offerings increasing profit and growth	EG01 Portfolio of competitive products and services	

- A. EDM03 Ensured risk optimization
- B. DSS05 Managed security services
- C. EG09 Optimization of business process costs
- D. APO05 Managed portfolio

Sample Question #24

Which of the following BEST describes the expected outcome of phase 4 of the governance implementation lifecycle?

- A. Target maturity rating for selected processes
- B. Realized quick wins and visibility of change success
- C. Program plan that sequences individual plans with allocated resources, priorities and deliverables
- D. Key metrics added into ongoing IT performance measurement approach

Sample Question #25

An enterprise is currently in step three of the Governance System Design Workflow. Management is concerned about the Compliance Requirements design factor and rated this as HIGH.

Based on this, which of the following would be appropriate governance or management objectives?

- A. Processes, Organizational Structures, Information Flows and Items
- B. MEA03 Managed Compliance with External Requirements, MEA04 Managed Assurance
- C. APO06 Managed Budge & Costs, APO05 Managed Portfolio, MEA02 Managed System of Internal Control
- D. EDM03 Ensured Risk Optimization, APO03 Managed Enterprise Architecture, BAI02 Managed Requirements Definition

Sample Question #26

In which phase of the implementation lifecycle would the change enablement perspective include "Embed new approaches?"

- A. Phase 7, How do we keep the momentum going?
- B. Phase 1, Establish the desire to change
- C. Phase 2, Where do we want to be?
- D. Phase 6, Did we get there?

Sample Question #27

A governance or management objective always relates to _____ and a series of related components of other types to help achieve the objective.

- A. One process
- B. A compliance requirement
- C. Multiple risk scenarios
- D. One or more design factors

Sample Question #28

An enterprise is entering the execution phase of their implantation plan based on the COBIT implementation lifecycle.   Management has asked for typical challenges that can be encountered during this phase so they can proactively create conditions for success.

Which of the following would be challenges to the execution phase?

- A. Difficulty in identifying stakeholder and role players
- B. Project change logs and issue/risk logs.
- C. The enterprise and IT risk registers are not aligned.
- D. Lack of required skills and competencies, such as understanding governance, management, business, processes, soft skills

Sample Question #29

An organization that implements I&T solutions rapidly using Agile and DevOps approaches would most likely want to focus on which governance or management objective?

    A.   MEA01 Managed Performance and Conformance Monitoring

    B.   BAI03 Managed Solutions Identification and Build

    C.   Agile and DevOps Focus areas

    D.   BAI11 Managed Projects

Sample Question #30

Which of the following statements BEST describes how an organization should approach the governance system design workflow?

    A.   The design process describes how an enterprise can design a customized governance solution for enterprise I&T.

    B.   The approach provides a one-size-fits-all governance system for enterprise I&T.

    C.   The most important design factor to evaluate is enterprise goals.

    D.   The design workflow provides good practices for implementing and optimizing an I&T governance system based on a continual improvement life cycle approach.

COBIT 2019 Exam Preparation Answers 16-30

16. A
17. C
18. A
19. D
20. D
21. A
22. A
23. D
24. C
25. B
26. D
27. A
28. D
29. B
30. A